YOUR PARTNER OF CHOICE

PROFILE
Leonardo is a global high-tech company in the Aerospace, Defence and Security sector, delivering advanced solutions based on dual-use technologies, to meet both military requirements and civil applications. As an industrial and technological leader, the Company aims to be an engine for development, contributing to security and progress worldwide.

A ROADMAP FOR THE FUTURE
This vision is outlined in the Be Tomorrow – Leonardo 2030 strategic plan, which defines the scope of the Company’s ambition for the next ten years and beyond, following three main pathways.

Strengthen our “core”: capitalising on our strong legacy in core business activities, to be more responsive to new requirements of modern societies, also developing innovative solutions in adjacent markets.

Transform to grow: taking full advantage of digitization of engineering and production processes, involving the entire supply chain and customers, to create a flexible and resilient eco-system.

Master the new: empowering R&D processes, with a particular focus on disruptive technologies, leveraging collective intelligence and skills of our people, as well as an open innovation approach, to push the boundaries of technological innovation and anticipate high-tech markets’ demand.

SHAREHOLDERS base at February 2021
TOTAL SHAREHOLDER COMPOSITION

Leonardo is listed on the Milan Stock Exchange. It has an international shareholding structure and over 90% of the institutional float is held by international funds. Approximately 26% of Leonardo’s capital is held by investors who are signatories of the PRI (Principles for Responsible Investment).

GLOBAL PRESENCE (as of 2020)
Headquartered in Italy, we operate globally, through a deep-rooted industrial presence in four domestic markets (Italy, United Kingdom, United States and Poland), backed by an international commercial network and a number of representative offices, subsidiaries and joint ventures. We have an overall presence in 46 countries worldwide.

Products, solutions and services made by Leonardo are in use in more than 150 countries worldwide.

2020 KEY FIGURES

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>New orders in €m</td>
<td>13,754</td>
</tr>
<tr>
<td>R&amp;D in €m</td>
<td>1,646</td>
</tr>
<tr>
<td>Total workforce</td>
<td>49,882</td>
</tr>
<tr>
<td>Revenues in €m</td>
<td>13,410</td>
</tr>
<tr>
<td>Order backlog in €m</td>
<td>35,516</td>
</tr>
<tr>
<td>Export</td>
<td>83%</td>
</tr>
</tbody>
</table>

83% of revenues come from international markets.
OUR BUSINESS

Air
A wide range of aircraft, helicopters and avionics for commercial, public services, security and defence applications, as well as advanced solutions for training and simulation and safe air traffic management.

Land
A complete portfolio of platforms and systems to provide Armed Forces with integrated capabilities for ground superiority, in any conventional and asymmetric scenario.

Sea
Integrated solutions for total naval dominance that meet all the requirements of any type of modern ship, from the smallest units through to the largest aircraft carriers, enabling them to carry out any kind of mission.

HOW WE WORK

DIVISIONS
Helicopters
Electronics
Cyber Security
Aircraft
Aerostructures

MAIN SUBSIDIARIES AND JOINT VENTURES
Leonardo DRS (Leonardo 100%)
Telespazio (Leonardo 67% - Thales 33%)
Thales Alenia Space (Thales 67% - Leonardo 33%)
ATR (Leonardo 50% - Airbus 50%)
MBDA (BAE Systems 37.5% - Airbus 37.5% - Leonardo 25%)
Kopter (Leonardo 100%)
Elettronica (Leonardo 31.33%)
Avio (Leonardo 29.63%)
Vitrociset (Leonardo 100%)

CUSTOMER-FOCUSED
Leveraging technological and digital excellence, we deliver an innovative and cost-effective full spectrum of support, services, training and through-life solutions for our customers worldwide.

INNOVATION
10 Leonardo Labs in Italy and US: an R&D corporate infrastructure transversal to all business sectors.

To enhance the potential of current technologies and keep current Leonardo’s products competitive.

To explore emerging and disruptive technologies and anticipate future market demand.

SUSTAINABILITY
The sustainability underlies Leonardo’s long-term path of innovation and growth. In 2020 more than 50% of investments have contributed to the UN SDGs.

PEOPLE
- 3,222 new hires, 43% hold a STEM degree,
- 41% under 30 and 23% women
- -780 training opportunities activated with the educational system
- -41% reduction of injury rate

PLANET
- -8% intensity of water withdrawals
- -8% intensity of waste produced
- -3% intensity of energy consumption
- 28,770 tons of CO₂ avoided through the use of virtual training systems

PROSPERITY
- 82% of purchases related to domestic markets
- 150 countries use Leonardo’s products and services
- 1st company in Italy for grants received within Horizon 2020
- -250 operators use Leonardo helicopters for emergency medical services

High Performance Computing/Cloud/Big Data
Applied Artificial Intelligence
Intelligent Autonomous Systems

Future rotorcraft technologies
Materials technologies
Future Security & Safety technologies

Future aircraft technologies
Space technologies
Future electronics & Sensing
Quantum technologies

- 8,800 people involved in R&D programmes and engineering
- 72 research fellows selected internationally reaching 400 in 2025 for our laboratories
- Cooperation with 70 Universities and Research centres
- 400 technologies in Leonardo’s portfolio

davinci-1, installed in Genoa (Italy), is the third most powerful super computer in the world in the Aerospace, Defence & Security sector, with a total computing power of more than 5PFlops.