

PIER FRANCESCO GUARGUAGLINI – CHAIRMAN

Chairman Guarguaglini was born in Castagneto Carducci (Livorno) on 25 February 1937. He has been the Chairman and Chief Executive Officer of Finmeccanica since 24 April 2002, having been re-appointed by the Shareholders' Meetings three times, on 16 May 2003, 12 July 2005, 6 June 2008 and, last, by the Shareholders' Meeting on 4 May 2011, Chairman. He received a degree in electronic engineering from the University of Pisa and a Ph.D. in electrical engineering from the University of Pennsylvania. Mr. Guarguaglini is a member of the General Council and Executive Committee of Confindustria; a member of the General Council and Executive Committee of Assonime; Honorary Chairman of AIAD (Italian Industries Federation for Aerospace, Defence and Security); a member of the Board of Directors of the Council for the United States and Italy; a member of the Committee for the Italian Fulbright Commission; and a member of the Advisory Board of LUISS Business School. He has held a number of positions, including General Manager and later Chief Executive Officer of Officine Galileo (1984-1994), Chief Executive Officer of Oto Melara (since 1995), Head of Finmeccanica's Defence Business Sector (1996-1999), Chairman of the Board of Directors of Alenia Marconi Systems (1998-2000) and Chief Executive Officer of Fincantieri Cantieri Navali Italiani (1999-2002).

GIUSEPPE ORSI – CHIEF EXECUTIVE OFFICER

Born in Guardamiglio (LO) on 24 November 1945. He has been Chief Executive Officer of Finmeccanica since 4 May 2011. He graduates in Aeronautics Engineering at the Milan Polytechnic. After the graduation he serves as Officer in the Italian Air Force. He starts his career first at SIAI Marchetti and later, in 1984, with the entrance of Siai Marchetti in Agusta, at the Marketing and Strategies Department, being in charge of the establishment and management of the international sales and representation offices network of the Agusta Group. In 1987 he is appointed as Sales Manager of the Airplanes Department of Agusta. In 1989 he becomes Chairman and Chief Executive Officer of Agusta Aerospace Corporation, a northern-American associated company of Agusta, with legal office in Philadelphia. In 1994 he is appointed as Vice-Chairman – Government Sales and Programs of Agusta and goes back to Italy being first in charge of the military and government sales and then head department of the entire marketing and sales office of Agusta. In 1997 he is appointed as Vice- General Manager of Agusta. In 1999 he is appointed as Joint General Manager of Agusta S.p.A. and takes part to the establishment of AgustaWestland. In 2001, with the merger of Agusta and Westland, he is appointed as General Manager of the Marketing and Sales office of AgustaWestland and becomes a member of the Management Committee. In 2002 he is appointed as Chief Executive Officer and General Manager of Agusta S.p.A., being also in charge, in his quality of CFO, of the Italian business of AgustaWestland. In 2004 he is appointed as Chief Executive Officer of AgustaWestland.

In 2010 he is appointed as Commander of the British Empire by Her Majesty the Queen Elisabeth II and as Freeman of the City of London by the Major of London. He is also a Member of the Royal Aeronautical Society.

CARLO BALDOCCI – DIRECTOR¹

Born in Rome on 22 November 1966, he graduated in Law at La Sapienza University of Rome and obtained a diploma from the Georgetown University School of Business, Washington. He also won a competitive examination to enter the diplomatic service.

He served in the Directorate-General for Political Affairs and in the Secretariat-General of the Italian Ministry of Foreign Affairs and abroad in the Italian Embassies in Teheran and Washington. He has been Diplomatic Advisor and Advisor for International Economic Affairs with the Ministry of Economy and Finance since 2003.

Furthermore, at present he is a member of the Steering Committee for the Development and Protection of Italian Economic Interests Abroad. In the EU sphere, he is the Italian representative to the Tax Policy Group and was a member of the Lisbon Committee for the re-launching of European competitiveness.

FRANCO BONFERRONI – DIRECTOR

Mr. Bonferroni was born in Reggio Emilia on 10 October 1938. He has been a director of Finmeccanica since 12 July 2005 and was re-appointed by the Shareholders' Meeting on 6 June 2008 and 4 May 2011. He is a chartered accountant and statutory auditor of accounts. He was a Member of Parliament in the Chamber of Deputies (1979-1992) and the Senate (1992-1994). A freelance practitioner since 1976, he was a member of the Council of the Chamber of Commerce of Reggio Emilia (1966-1974), of which he was later Chairman (1974-1979). He has served as director of a number of companies, including Autostrada del Brennero SpA (1966-1974), Fidenza Vetraria SpA and Montedil SpA (Montedison group) (1977-1979), Centro Banca SpA (2007-2008), Aedes SpA (2009). Mr. Bonferroni currently sits of the boards of Alerion CleanPower SpA and Cassa di Risparmio di Bra and Cassa di Risparmio di Savigliano. From 1975 to 1989 he was the Chairman of IFOA (training and consulting centre of the chambers of commerce) and from 1989 to 1992 he held the position of Deputy Secretary of the Ministry for Industry and Commerce and of the Ministry for Foreign Trade.

PAOLO CANTARELLA – DIRECTOR

Born at Varallo Sesia, in the Province of Vercelli, on 4 December 1944, he graduated in Mechanical Engineering at the Turin Polytechnic. At the beginning he worked with automotive component firms in Turin and in 1977 joined the Automotive Components sector of Fiat. From 1980 to 1983 he was Assistant to the Managing Director of Fiat S.p.A. and in charge of the Group's Intersectoral Industrial Coordination. From 1983 to 1989 he was the Managing Director of Comau, a Fiat Group company operating in the manufacturing procedures and systems sector. In 1989 he joined Fiat Auto, where he was in charge of Procurement and Logistics, and in the same year was appointed first as General Manager and subsequently Managing Director of Fiat Auto, being also in charge of the Automobiles Sector of the Fiat Group. From 1996 to 2002 he held the position of Managing Director of Fiat S.p.A. and Chairman of Fiat Auto S.p.A.

From 2000 to 2001 he was the President of ACEA, the European Automobile Manufacturers' Association. He has been a member of the Executive Board of Confindustria, the Confederation of Italian Industries, and a Director of Mediobanca, HdP (Holding di Partecipazioni Industriali S.p.A),

¹ Director without voting rights pursuant to Art. 5.1-ter(d), of Bylaws

Alcatel, CNH, Polaroid, Terna and TOROC (the 2006 Turin Winter Olympics Committee). He has also been the Co-Chairman of the European Union – Russia Industrialists Round Table. He is the Chairman of the Board of Directors of Interpartner S.p.A. (real estate), a member of the Boards of Directors of Iren S.p.A. and GVS, and also a member of the Advisory Board of Mandarin Capital Partners and an Operating Partner of Advent International.

GIOVANNI CATANZARO – DIRECTOR

Born at Mazzarino, in the Province of Caltanissetta, on 23 October 1944. From 1968 to 1979 he was the Director of large commercial companies and from 1979 to 1992 a Director of S.A.I. Assicurazioni S.p.A. of Turin. From 1980 to 1992 he held various positions with the Pozzi Ginori/Richard-Ginori Group of Milan until he was appointed as Managing Director. He was Chairman of Tecnoceram S.r.l. from 1988 to 1998 and subsequently Director (from 2004) and Chairman of Lombardia Call S.p.A. (from 2006 to 2008), Director of Lombardia-Servizi S.p.A. (from 2004 to 2007), Chairman of the Supervisory Board of Sicilia e Sanità S.p.A. (from 2005 to 2007) and a member of the Advisory Board of Lombardia Integrata (from 2002 to 2010), where he has been Sole Director since 2010. He has been the Chairman of A.Y.C. Immobiliare S.p.A. since 1995, having been appointed as Managing Director of the company in 1980. He has been the Managing Director of Lombardia Informatica S.p.A. since 1999 and has been in Consip S.p.A. since 2005, serving as Director, Vice-Chairman and afterwards as Chairman from 2008 to 2011. He was Chairman of Gelsia Energia S.p.A. from 2007 to 2010. Finally, he is the President of the Auto Yachting Club of Catania.

DARIO GALLI – DIRECTOR

Born in Tradate (Varese) on 25 June 1957. He has been a director of Finmeccanica since 6 June 2008 and was re-appointed by the Shareholders' Meeting on 4 May 2011. He has a degree in Mechanical Plant Engineering at Politecnico of Milan, and since April 2008 he is Provincial President of Varese. He has been Member of Parliament in the Chamber of Deputies (1997-2006) and Senator (2006-2008); between 1993 and 2002 he was Mayor of Tradate. Since 2009, he has held the position of Vice President of the Union of Italian Provinces and, since September of 2009, has been a director of Financière Fideuram SA. He was assistant to General Administrative Office of the company FAST in Tradate, Responsible Manager manufacturing system at the Aermacchi in Varese and Head of production and logistics at the Replastic in Milan. He is currently a mechanical contractor. Furthermore, he has been professor at postgraduate course of the Chamber of Commerce of Varese.

MARCO IANSITI – DIRECTOR

Born in Rome on 28 July 1961. He graduated in Physics at Harvard, where he also obtained a Ph.D. At present he is a Professor at the Harvard University Graduate School of Business Administration, where he is also the Head of the Technology and Operations Management Department and is in charge of the Digital Business Initiative. His academic work is focused on the areas of strategy, innovation and technology and he has published a large number of books and articles in specialised journals on these themes. He is the Chairman of the Board of Directors of Keystone Strategy, a

management consulting firm. He acts as an expert consultant in strategy and innovation for major international companies. He has been a member of the Boards of Eurizon Financial Group Inc., Supplier Market Inc., Mobilian Corporation, Model N Corporation and IDe Corporation. He has testified as an expert witness on behalf of some large international companies such as Microsoft Corporation and Intel Corporation.

SILVIA MERLO – DIRECTOR

Born at Cuneo on 28 July 1968. She graduated in Business Administration at the LIUC University of Castellanza, in the Province of Varese. She is the Managing Director of Merlo S.p.A Industria Metalmeccanica and of Tecnoindustrie Merlo S.p.A. She holds positions in the Board of Directors of all the Merlo Group companies. She has been a member of the Board of Directors and of the Management Board of Banca Cassa di Risparmio di Savigliano S.p.A. since 2006.

FRANCESCO PARLATO – DIRECTOR

Mr. Parlato was born in Rome on 17 April 1961. He has been a Director of Finmeccanica since 12 September 2007 and was re-appointed by the Shareholders' Meeting on 6 June 2008 and 4 May 2011. He holds an Economics and Business degree from LUISS University in Rome, and since 2007 has been the Director of the General Finance and Privatisation Section of the Treasury Department, where he has led the office responsible for the privatisation of groups and companies owned by the Ministry for the Economy and Finance since January 2003. For many years prior to that, he held management positions in the IRI Finance Department. He is currently a member of the Policy Committee of Cassa Depositi e Prestiti.

He has also been a director of Gestore dei Servizi Elettrici - GSE SpA, Fincantieri SpA, Tirrenia di Navigazione SpA and Mediocredito del Friuli Venezia Giulia SpA.

CHRISTIAN STREIFF – DIRECTOR

Born at Sarrebourg, France, on 21 September 1954. He graduated in Engineering at the École des Mines, Paris. He worked for the Saint-Gobain Group from 1979 to 2005, starting his career as a Development Engineer and Factory Manager at the Halberghutte site in Germany, where he worked from 1979 to 1982. From 1982 to 1984 he was Corporate Planning Vice-Chairman for the "Reinforcing Fibres" section at Chambéry, in France. He was the Gevetex Factory Manager from 1985 to 1988 and General Manager of Gevetex GmbH from 1988 to 1990. He was also the General Manager of Vetriere Italiane S.p.A. (1991-1993) and General Manager of Saint-Gobain Emballage (1994-1996). He was Chairman of the Pont-à-Mousson Group from 1997 to 2000 and Chairman of the High Performance Materials Sector from 2001 to 2003. In 2004 he was appointed as Vice-Chairman of the Saint-Gobain Group, filling this position until 2005.

In 2006 he was appointed as the Chairman and General Manager of Airbus and he was Chairman and General Manager of the PSA Peugeot Citroen automobile manufacturing company from 2006 to 2009.

GUIDO VENTURONI – DIRECTOR

Admiral Venturoni was born in Teramo on 10 April 1934. He has been a Director of Finmeccanica since 12 July 2005 and was re-appointed by the Shareholders' Meeting on 6 June 2008 and 4 May 2011. He attended the Livorno Naval Academy, where he became an officer in 1956. In 1959, he obtained a pilot's licence from the Naval Aviation Branch, which authorised him to operate from aircraft carriers. He was made a Rear Admiral in 1982 and has held positions of increasing responsibility ever since, including Head of Operations at the Navy and later at the Ministry for the Defence, Commander of the 1st Naval Division, Deputy Chief of Staff for the Navy and Commander in Chief of the Naval Squadron and of the Central Mediterranean. In 1992, he was appointed Navy Chief of Staff and 1994 became Defence Chief of Staff. He was made Chairman of the Military Committee of NATO in 1999. Admiral Venturoni completed his term in Brussels in 2002 and retired from active service after 50 years in the armed forces. He has held numerous important positions and led a number of military operations nationally and internationally, for which he was awarded many Italian and foreign medals. More specifically, he was in charge of the multinational strategic and operational campaign led by Italy in Albania in 1997. From 2002 until November 2005, he served as chairman of Selenia Communications SpA (formerly Marconi Selenia Communications SpA).