

GIOVANNI DE GENNARO – CHAIRMAN

Director elected by the Shareholders' Meeting on 4 July 2013 upon the proposal of the shareholder Ministry of Economy and Finance

He was born in Reggio Calabria on 14 August 1948. He has been the Chairman of the Board of Directors of Finmeccanica since 4 July 2013. He took a Degree in Law at the University of Rome "La Sapienza". After fulfilling his national service obligations as a Reserve Officer for the Italian Army and a short period of work at the Italian Ministry of Finance, in 1973 he entered the Ministry of the Interior holding various positions as a Public Security Officer ("Funzionario di Pubblica Sicurezza"). He spent most of his career in the Public Security Administration until 1994, when he was appointed "Prefetto di Prima classe" (Prefect). In 2000 he was appointed Chief of the Police – Director General of Public Security. In July 2007 he became Head of the Ministerial Staff of the Internal Affairs. During his mandate, because of the exceptionally serious waste crisis in Campania, the Italian Government assigned Mr De Gennaro the temporary management of the emergency for 120 days and appointed him Extraordinary Commissioner. In June 2008 he was nominated Director General of the Italian Security Intelligence Department (DIS – *Dipartimento per le Informazioni per la Sicurezza*), with the additional task of implementing, from a regulatory and organisational standpoint, the complex reform of the intelligence services called for by the Parliament in 2007. In May 2012 he was appointed Under Secretary to the Italian Prime Minister's Office with powers over the intelligence and security services. As Government representative he participated in the process of approval, unanimously voted by the Parliament, of another partial reform of the laws governing the intelligence services, with particular regard to the sensitive issue of the State Secret. He is the Chairman of the Center for American Studies. Mr De Gennaro was bestowed the Knight of Grand Cross ("Cavaliere di Gran Croce") of the Order of Merit of the Italian Republic in the year 2000.

GUIDO VENTURONI – DEPUTY-CHAIRMAN

Director elected by the Shareholders' Meeting on 4 May 2011 from the list presented by the Italian Finance and Economic Ministry

Admiral Venturoni was born in Teramo on 10 April 1934. He was appointed Director of Finmeccanica on 12 July 2005 and was re-appointed by the Shareholders' Meeting on 6 June 2008 and on 4 May 2011; he was appointed Vice Chairman of the Board of Directors on 13 February 2013. He attended the Livorno Naval Academy, where he became an officer in 1956. At the end of the Academy he was bestowed the "Honorary Sabre" ("Sciabola d'Onore"), a high military award from the Italian Navy. In 1959, he obtained a pilot's licence from the Naval Aviation Branch in the United States, which authorised him to operate from aircraft carriers. Between 1960 and 1980 he held a number of operating appointments within the Italian Navy. He was made a Rear Admiral in 1982 and has held positions of increasing responsibility ever since, including Head of Operations at the Navy and later at the Ministry for the Defence, Commander of the 1st Naval Division, Deputy Chief of Staff for the Navy and Commander in Chief of the Naval Squadron and of the Central Mediterranean. In 1992, he was appointed Navy Chief of Staff and in 1994 became Defence Chief of Staff. He was made Chairman of the Military Committee of NATO in 1999. Admiral Venturoni completed his term in Brussels in 2002 and retired from active service after 50 years in the armed forces. During his long career, Admiral Venturoni led a number of military operations nationally and internationally. More specifically, he was in charge of the multinational strategic and operational campaign led by Italy in Albania in 1997. From 2002 until November 2005, he served as Chairman of Selenia Communications SpA. He has been awarded many Italian and foreign medals.

ALESSANDRO PANSA – CHIEF EXECUTIVE OFFICER AND GENERAL MANAGER

*Director elected by the Shareholders' Meeting on 16 May 2012 upon the proposal of the Board of Directors**

Mr. Pansa was born in Mortara (Pavia) on 22 June 1962. Chief Executive Officer and General Manager since 13 February 2013. At Finmeccanica he also held the positions of Director-Chief Operating Officer from 1

December 2011, Chief Financial Officer from 2001 to 2011 and Joint Chief Operating Officer from 2004 to 2011. He holds a degree in Political Economy from the Bocconi University of Milan, where he specialised in Financial and Monetary Economics. He attended the Business Administration Graduate School at New York University. He worked at Credito Italiano SpA (1987-1989, Economic Research and Planning Service) and then at Euromobiliare SpA (1989-1992, Investment Banking and M&A Division). He was a Senior Partner at Vitale Borghesi & C. from 1993 and Managing Director of Lazard from 1999. He has overseen numerous extraordinary finance transactions on the stock market on behalf of private companies and public bodies (Ministry of the Treasury, ENEL, Finmeccanica, Ferrovie dello Stato, Wind, AEM in Turin, Mondadori). He is a Member of the Board of Directors of the Feltrinelli Group, a Member of the Council for Relations between Italy and the USA and a member of the Aspen Institute. In 2006, he became Professor of Finance at the LUISS University of Rome. In 2007, he published the book “La Difesa Europea” (European Defence) published by Il Melangolo. Furthermore, he has published articles and essays in specialist publications and written books on the subjects of economics, finance and history.

* IN PLACE OF PIER FRANCESCO GUARGUAGLINI, DIRECTOR ELECTED BY THE SHAREHOLDERS’ MEETING ON 4 MAY 2011 FROM THE LIST PRESENTED BY THE ITALIAN FINANCE AND ECONOMIC MINISTRY

PAOLO CANTARELLA – DIRECTOR

Director elected by the Shareholders’ Meeting on 4 May 2011 from the list presented by a group of assets management companies and institutional investors

Mr Cantarella was born in Varallo Sesia (Vercelli) on 4 December 1944. He has been a Director of Finmeccanica since 4 May 2011. He has a degree in Mechanical Engineering from the Politecnico University in Turin. He started his career in Turin companies operating in the automobile components industry and in 1977 he joined Fiat in the Automobile Components division. From 1980 to 1983 he was assistant to the Chief Executive Officer of Fiat SpA as well as head of the Interdivision Industrial Coordination of the Group. From 1983 to 1989 he was Chief Executive Officer of Comau, a company in the Fiat Group operating in the production resources and systems division. In 1989, he joined Fiat Auto where he was responsible for Purchasing and Logistics and in the same year he was appointed, first, General Manager of Fiat Auto, and then, Chief Executive Officer and manager of the Automobile Division of the Fiat Group. From 1996 to 2002, he held the position of Chief Executive Officer of Fiat S.p.a. and Chairman of Fiat Auto S.p.A. From 2000 to 2001, he was Chairman of ACEA (European Automobile Manufacturers’ Association). He was a member of the Managing Committee of Confindustria and a Member of the Board of Directors of Mediobanca, HdP (holding company of Partecipazioni Industriali SpA), Alcatel, CNH, Polaroid, Terna and TOROC (Turin Olympics 2006). He was also Co-Chairman of the European Union - Russia Industrialists’ Round Table. He is Knight of Labour (*Cavaliere del Lavoro*). He is a member of the Advisory Board of Mandarin Capital Partners, a member of the Board of Directors of Recchi SpA and of the Teatro Regio of Turin, as well as Chairman of the Historic Motor Sport Commission of FIA (*Fédération Internationale de l’Automobile*).

GIOVANNI CATANZARO – DIRECTOR

Director elected by the Shareholders’ Meeting on 4 May 2011 from the list presented by the Italian Finance and Economic Ministry

Mr Catanzaro was born in Mazzarino (Caltanissetta) on 23 October 1944. He has been a Director of Finmeccanica since 4 May 2011. From 1968 to 1979 he was a Director of large commercial companies and from 1979 to 1992 a Director of S.A.I. Assicurazioni S.p.A. in Turin. From 1980 to 1992 he held various positions in the Pozzi Ginori/Richard-Ginori Group in Milan, eventually holding the office of Chief Executive Officer. He was Chairman of Tecnoceram s.r.l. (from 1988 to 1998) and then Director (from 2004) and Chairman (from 2006 to 2008) of Lombardia Call S.p.A., Member of the Board of Directors of Lombardia-Servizi S.p.A. (from 2004 to 2007), Chairman of the Supervisory Body of Sicilia e Sanità S.p.A.

(2005-2007) and member of the Advisory Board of Lombardia Integrata (from 2002 2011), where held the office of Sole Director from 2010 to 2011.

From 1999 to 2013 he was the Managing Director of Lombardia Informatica SpA, a company where he currently holds the position of Central Coordination and Control Director. From 2007 to 2010 he was Chairman of Gelsia Energia S.p.A.. Since 2005 he has been part of Consip SpA, where he has held the positions of Director and Deputy Chairman and then (from 2008 to 2011) of Chairman. From 1995 to the present day, he has been Chairman of A.Y.C. Immobiliare SpA, where he initially held the role of Managing Director from 1980. Finally, he is Chairman of the Auto Yachting Club in Catania.

DARIO FRIGERIO – DIRECTOR

Director elected by the Shareholders' Meeting on 4 July 2013 upon the proposal of a group of investment management companies and of other institutional investors

He was born in Monza on 24 June 1962. He has been a Director of Finmeccanica since 4 July 2013. He has a degree in Political Economy from the Bocconi University in Milan. He started his professional career in 1991 at Credito Italiano as financial analyst where he dealt with the Bank's own investment portfolio and the asset liability management. In 1996 he was appointed Investment Manager in Milan and Dublin. In 2001 he was appointed Chief Executive Officer of Pioneer Investment (Unicredit Group). After a new reorganisation of the Unicredit Group, in 2004 Mr Frigerio became in charge of the Private Banking unit and was appointed Deputy General Manager of the UniCredit Group, assuming also the role of Chief Executive Officer of Unicredit Private Banking. He was also appointed member of the Executive Committee of the Unicredit Group. Following the acquisition in 2006 of the German HVB Group and the Austrian Bank Austria Group and in 2007 of Capitalia, he took on the responsibility for the Group's entire Wealth Management business at international level. He also held the chairmanship and vice-chairmanship of various banks and asset management companies in Italy and abroad (such as Fineco, Xelion and Dat). He was member of the Supervisory Board of HVB in Germany and Bank in Austria. He was nominated Senior Advisor of Citigroup in the asset management segment for Europe, Middle East and Africa. In November 2011 he became Chief Executive Officer of Prelios SGR. He is an Independent Director of Sogefi S.p.A. and Objectway S.p.A.; he also assists as senior advisor to various asset management and private banking companies.

DARIO GALLI – DIRECTOR

Director elected by the Shareholders' Meeting on 4 May 2011 from the list presented by the Italian Finance and Economic Ministry

Mr Galli was born in Tradate (Varese) on 25 June 1957. He has been a Director of Finmeccanica since 6 June 2008 and his mandate was renewed by the Shareholders' Meeting of 4 May 2011. He has a degree in Mechanical Plant Engineering at Politecnico of Milan. From April 2008 to April 2013 he was Provincial President of Varese and since April 2013 he has become Extraordinary Commissioner of the Province of Varese. Since August 2013 he has been the Delegate of the President of the Lombardy Region to the development of special macro-regional projects. He has been Member of Parliament in the Chamber of Deputies (1997-2006) and Senator (2006-2008); between 1993 and 2002 he was Mayor of Tradate. Between December 2009 and December 2012 he held the position of Vice President of the Union of Italian Provinces and, since September of 2009, has been a director of Financière Fideuram S.A. He was assistant to General Administrative Office of the company FAST in Tradate, Manufacturing Management Systems Manager at Aermacchi in Varese and Head of production and logistics at Replastic in Milan. He is currently a contractor in the mechanical and plastics industry. Furthermore, he has been professor at postgraduate course of the Chamber of Commerce of Varese.

IVANHOE LO BELLO - DIRECTOR

*Director elected by the Shareholders' Meeting on 15 April 2013 upon the proposal of the Board of Directors**

He was born in Catania on 21 January 1963. He has been a Director of Finmeccanica since 16 May 2012. He has been a member of the Board of Director of CRIAS (Cassa Regionale per il credito alle imprese artigiane) since 1996. He was a member of the Board of Directors of Banco di Sicilia from 1998 to 2001. He was the President of the Association of Manufacturers of the Province of Siracusa from 1999 to 2005. He has been a member of the Council of Confindustria since May 2005. He was a Director of the Siracusa Branch of the Bank of Italy from April 2004 to January 2008. He has been a member of the Board of Directors and of the Chairmanship Committee of CIVITA, a leading non-profit organisation in the management and enhancement of cultural heritage, since 1999. He has been the Chairman of the Chamber of Commerce of Siracusa since July 2005. He was a member of the Board of Directors of ASAC, the sole shareholder of SAC SpA (the company that manages the Catania airport) from January 2006 to January 2007. He has been a member of the Chairmanship Committee and Vice-Chairman of Unioncamere since September 2006. He was the Chairman of Confindustria Sicilia from October 2006 to March 2012. He was the Vice-Chairman of Banco di Sicilia SpA (Unicredit Group) from January to April 2008. He was the Chairman of Banco di Sicilia SpA (Unicredit Group) from April 2008 to November 2010. He has been a member of the Steering Committee of Confindustria since June 2008. He was the Lead Independent Director of Luxottica Group SpA from April 2009 to April 2012. He has been a member of the Board of Directors of Fondazione Rosselli since July 2009. He has been a member of the Scientific Committee of the Centro per la Cultura di Impresa since December 2009. He has been a member of the Board of Directors of Fondazione CENSIS since September 2010. He has been the Chairman of Unicredit Leasing SpA since December 2010; he has been a member of the Advisory Committee of Infocamere since 2011. He has been the Chairman of the Sicily Region's Local council of Unicredit SpA since March 2011. He has been the designated Vice-Chairman of Confindustria with delegated powers for education since April 2012. He is the Chairman of the Scientific Committee of ANVUR (Italian Agency for the Assessment of the University and Research System).

* IN PLACE OF MARCO IANSITI, DIRECTOR ELECTED BY THE SHAREHOLDERS' MEETING ON 4 MAY 2011 FROM THE LIST PRESENTED BY A GROUP OF ASSETS MANAGEMENT COMPANIES AND INSTITUTIONAL INVESTORS

SILVIA MERLO – DIRECTOR

Director elected by the Shareholders' Meeting on 4 May 2011 from the list presented by a group of assets management companies and institutional investors

Ms Merlo was born in Cuneo on 28 July 1968. He has been a Director of Finmeccanica since 4 May 2011, she holds a degree in Business Economics from the Carlo Cattaneo (LIUC) University in Castellanza (Varese). She is Chief Executive Officer of Merlo SpA Industria Metalmeccanica and Tecnoindustrie Merlo SpA. She holds positions in the Boards of Directors of the companies belonging to the Merlo group. Since 2012 she has been a member of the Board of Directors of Banca Nazionale del Lavoro SpA. She has been a member of the Board of Directors and of the Nomination and Remuneration Committee of Gruppo Editoriale L'Espresso SpA since 2013.

ALESSANDRO MINUTO RIZZO – DIRECTOR

Director elected by the Shareholders' Meeting on 4 July 2013 upon the proposal of the shareholder Ministry of Economy and Finance

He was born in Rome on 10 September 1940. He has been a Director of Finmeccanica since 4 July 2013. He held important positions in the diplomatic service and within international organisations which include, among other things, the career as Diplomatic Counsellor of various Defence Ministers, of the Budget Minister and the Minister of European Policies.

For many years he was the NATO Deputy Secretary General in Brussels (2001-2007). He held various positions including as: Strategy Director of Enel S.p.A. for the strategic assessment and geo-political analysis

of target counties (2008-2012), Personal Representative of the Prime Minister in the negotiation and supervision of the Trans-European Networks for transport and energy (1994-1997), Head of the delegation for financing transport projects in the European Union (1996-2000), Chairman of the Administrative and Financial Committee of the European Space Agency (1994-1996), Member of the Commission in charge of supervising the Fiat investment in Melfi (1993-1995), Delegate of the Intergovernmental Committee for Economic Planning (CIPE) to assess the financial and industrial feasibility of an Italian space launcher, Chairman of the Committee for the commercialisation of space telecommunications for the European Space Agency (1988-1992), Chairman of the EUTELSAT Assembly of Parties (1989). He was Professor of "Security and Defence Policies in the European Union " for the LUISS University in Rome (2008-2012). He is the author of "*La strada per Kabul, la comunità internazionale e le crisi in Asia Centrale*" and "*Un viaggio politico senza mappe, fra diversità e futuro nel Grande Medio Oriente*" and of a number of other publications.

FRANCESCO PARLATO – DIRECTOR

Director elected by the Shareholders' Meeting on 4 May 2011 from the list presented by the Italian Finance and Economic Ministry

Mr Parlato was born in Rome on 17 April 1961. He has been a Director of Finmeccanica since 12 September 2007, and was re-appointed on 6 June 2008 and on 4 May 2011. He holds an Economics and Business degree from LUISS University in Rome, and since 2007 has been the Director of the General Finance and Privatisation Section of the Treasury Department, where he has led the office responsible for the privatisation of groups and companies owned by the Ministry for the Economy and Finance since January 2003. For many years prior to that, he held management positions in the IRI Finance Department. He has also been a director of Gestore dei Servizi Elettrici - GSE SpA, Fincantieri SpA, Tirrenia di Navigazione SpA and Mediocredito del Friuli Venezia Giulia SpA. He is currently a member of the Boards of Directors of Cassa Depositi e Prestiti S.p.A. and Coni Servizi S.p.A.